Whatever It Takes
To Rise Above Addiction

Phoenix House
Annual Report
2013
Whatever It Takes To Rise Above Addiction

Storytelling has been woven into the fabric of Phoenix House since our earliest days. For more than forty-five years, we have proudly shared the stories of our clients—from the six heroin addicts living in a Manhattan brownstone in 1967 to the men, women, and teens across the country who make up our alumni today. Much has changed since we began this journey, yet much remains the same.

Addiction can be out in the open or hidden as a secret—at least for a time. It can be the product of emotional scars or social pressure... or trauma...or abuse. It is harmful to the person involved, but its pain gradually spreads over families and friends. It is a scourge that brings heartache to millions—but, at heart, it is a personal burden that weighs down each person in its own way.

Call it drug abuse, substance abuse, addiction, or a habit, it is a pattern of behavior that brings suffering and defeat to millions of people. It is also the field of our expertise and the focus of our long-term commitment to do whatever it takes to manage, treat, and control this disease.

No matter how deep-seated the problem or how complex its causes, Phoenix House has succeeded in drawing people out of its grasp. By treating them wherever they need to be—at home, a clinic, or a residential facility—and by using whatever protocols are necessary to address underlying causes, we give those struggling with addiction answers, hope, and a positive way forward.

We know that people who struggle with addiction are in the fight for the long haul. But you know what? So are we. When turning to Phoenix House, people struggling with addiction find experienced professionals, treatments that work, and a fighting chance to free themselves from the symptoms of their chronic disease.

We are energized by the work we do and humbled by the courage and resilience of the people we do it for.

Howard P. Meitiner
President and CEO
New Era: Touching More Lives

“The measure of intelligence,” Albert Einstein once said, “is the ability to change.” The great physicist’s words speak to the importance of open-mindedness and flexibility—and at no time have they been more relevant to Phoenix House than in the current era of health care reform.

Above all, the Affordable Care Act and mental health parity are the marks of tremendous progress. These policies will reduce the gap between the many who need mental health and substance abuse treatment services and the few who receive them. They will also pave the way for integration of our services within mainstream medical care, a welcome shift from our siloed past.

We now have the ability to touch more lives—and we are doing just that. In FY2013, we received about 18,500 treatment admissions, an increase of 16 percent over the previous year. However, we recognize that sustainability involves growing up, not just growing out. The expansion of healthcare coverage creates an expansion of our client base. More so than ever before, we must consider how we will meet a wide variety of needs. Answering that question has been the focus of our endeavors over the past year—and will remain our focus for years to come. Seasoned by decades of successfully helping people overcome the toughest addiction cases, we have already established a solid foundation. Our time-tested treatment protocols have guided countless individuals on the path to lasting recovery.

Today, we are building on that foundation to become a comprehensive behavioral health care provider. This means broadening and integrating our services to meet the full scope of client needs—including psychological, medical, social, and vocational. Our goal is to treat the whole person—and their families—with qualified professionals in psychiatry, medicine, mental health, family therapy, social work, education, vocational services, and recovery support.

We are also improving efficiencies and concentrating even more on our quality of care. Our electronic health records system, now in each of our regions, allows us to track client progress, standardize clinical practices, and quantify outcomes all in one centralized space. As we continue to enhance our services, we will analyze everything from the way our call centers respond to people seeking help to the way our program staff handle client conflicts.

Change is never easy, but we are confident in our ability to evolve. And while the Phoenix House of 2024 may be very different from the Phoenix House of today, our mission will remain the same: to do whatever it takes to help individuals, their families, and their communities eliminate the debilitating impact of drug addiction from their lives.
Last Year Phoenix House Provided:

170,102 outpatient client visits
1,312,132 days of residential treatment
68,086 screening and assessment sessions
21,909 family sessions
Meeting Diverse Needs:
Our Treatment Approach

During the 20th century, addiction disproportionately affected the urban poor. Inner-city neighborhoods with failing schools, social disintegration, and inadequate economic opportunity were often plagued by this disease. It was in this environment that Phoenix House and other nonprofit addiction treatment agencies developed many of our programs and models of care. “From the outset, Phoenix House has embraced innovation and sought better means of overcoming addiction,” recalled Founder Mitchell S. Rosenthal, M.D. “It is a mission our leadership of today vigorously pursues.”

Over the past 20 years, the incidence of heroin and cocaine addiction among low-income urban minorities has declined. At the same time, the prevalence of addiction to prescription drugs and heroin has increased sharply in middle-class suburban and rural communities across the country. Other important drug use trends include increasing adolescent marijuana use and an endemic methamphetamine problem, especially in the Southwest United States.

These changes have had an impact on our existing programs. In California, many of our clients are addicted to methamphetamine. In our New England, Mid-Atlantic, and New York programs, many of our clients now suffer from opioid addiction. In addition, some of our programs are serving a greater number of individuals from middle class communities than they have in the past.

To better meet the needs of a more diverse client population, we are adapting our current programs and developing new ones.

With this in mind, we have taken steps to upgrade our treatment environments—both internally and externally. In California, for example, a grant from the Ahmanson Foundation made it possible to add new green technologies throughout our Phoenix House Academy in Los Angeles. At Phoenix House Venice, our new vocational computer lab helps clients gain the skills necessary to achieve their educational and employment goals. We know that these and other facility improvements positively affect client outcomes; over the past four years, we have seen a 25 percent reduction in clients who left treatment “against clinical advice.”
Over the next three years, we will build on these accomplishments by creating more segmented, client-centered programming.

We recognize that an evidence-based treatment protocol for methamphetamine addiction may be of little benefit when applied to teenagers who abuse marijuana. There is no “one-size-fits-all” approach and our care must be tailored to meet specific needs. As we look to the future, some of our facilities may develop two or more “tracks” for different populations. In other cases, one facility might serve a dedicated population.

We are also initiating new programming in response to our nation’s opioid addiction crisis.

Drug overdose deaths have more than tripled over the past decade, with prescription painkillers leading the way. As states and counties now implement strategies to curtail over-prescription of these dangerous drugs, heroin use is increasing. Approximately five million Americans are suffering from opioid addiction, yet less than 400,000 are believed to be receiving care. Overdose deaths and heroin use are likely to continue rising until this enormous treatment gap begins to close.

Phoenix House will be at the forefront of this effort. In FY2013, our Long Island City ambulatory withdrawal and stabilization program, launched in 2012, began to address opioid addiction in a region that has been hard-hit by this public health crisis. Likewise, we have responded to community needs in Carroll County, Maryland, opening the Next Step, which offers integrated recovery support services for adult men and women.

Preparations are now underway to pilot a short-stay medication-assisted treatment program in Ronkonkoma, New York. Initiation of buprenorphine, one of the first-line treatments for opioid addiction, requires careful preparation and close monitoring because of the risk of severe withdrawal when the first dose is taken. For this reason, buprenorphine can be difficult to offer in outpatient settings. Our five-to-seven-day inpatient program, set to open in fall 2014, will provide the controlled environment necessary to stabilize clients and set them on a path to recovery.

While we adapt to new trends and seize new opportunities, we are not losing sight of our historic mission.

Phoenix House has long provided an alternative to incarceration, understanding that addiction, left untreated, will only perpetuate an individual’s involvement with the criminal justice system. This year, the Florida Department of Corrections commended both our Long-Term Adult Residential Program and our Probation and Restitution Center (PRC); both programs saw the highest completion rates in the state for these components. Equally noteworthy was the fact that our Judge John C. Creuzot Judicial Treatment Center in Texas reported a residential completion rate of 83 percent. Our corrections programs will expand significantly in FY2014.

As we continue to grow and evolve, our commitment to serving the underserved has not wavered. In FY2013, we secured a contract with the Department of Veterans Affairs to provide residential treatment to chronically homeless veterans from Washington, D.C. We now offer these former military personnel a lifeline through quality addiction care and assistance with transitional housing. In Florida, we designed SpeedPass, a clinical innovation that expands access to assessment and treatment for parents involved with child welfare. Through SpeedPass, child welfare caseworkers and child protection investigators may receive electronic vouchers, which they can then offer to credentialed providers for a parent’s care. Florida is now considering legislative action to move SpeedPass to a statewide program and recognizes Phoenix House as its originator.
Our Point of View

To ensure our longevity in this new era, we are more committed than ever before to informing and shaping public discourse around issues that matter most to our field. We have always inserted our voices in key policy debates—and we plan to increase our advocacy efforts over the next three years. From meetings on Capitol Hill to interviews with world-class media outlets, we are fostering greater understanding of addiction as well as the needs of our clients and the communities we serve. Below are some of the issues we’re most passionate about—and the Phoenix House experts who champion them.

Spreading the Word: Treatment Works

Mitchell S. Rosenthal, M.D.
Phoenix House Founder

“A nation that celebrates victories somehow manages to ignore millions of victors, who triumph in treatment, bring the disease of addiction under control, and sustain rich and rewarding lives in recovery. What the news media promotes, however, are those celebrities whose battles with addiction are by marked by lost opportunities. And so we read and hear how they go ‘in-and-out’ of rehab, only to relapse again and again. What is obscured in the process is the overwhelming reality that treatment works—not always, not for everyone, and not necessarily forever. But it has worked for the 23 million Americans now in recovery. It has worked because they have worked, put in the time and effort that successful treatment requires and lasting recovery demands.”

Funding Treatment, Not Jail

Howard P. Meitiner
President and CEO

“We’ve got to change the lopsided spending of federal and state dollars on the consequences of addiction, rather than on education, prevention, and treatment. We have a sprawling, overcrowded prison system, and illicit drugs are implicated in three quarters of all incarcerations. We need to redirect public dollars so that fewer young people choose drugs in the first place—and ensure that those who do get into trouble with drugs receive the treatment they need. You can’t cure a disease with handcuffs.”

Monitoring Marijuana Legalization

Howard P. Meitiner
President and CEO

“If legalization is indeed inevitable, we must prepare for the consequences: Usage will go up. It already has as a result of the widespread legalization of medical marijuana. Teen use of marijuana has reached a 30-year high with one of out every 15 high school seniors smoking marijuana on a daily or near-daily basis. What’s more, fewer and fewer teens see pot as risky, which could foretell even greater usage in the future. As usage continues to increase, we must begin to anticipate and plan how we will be able to identify and treat the individuals who have abuse or addiction problems.”
Protecting the Affordable Care Act
Deborah S. Taylor, R.N.
Senior Vice President and Regional Director, Phoenix House Mid-Atlantic

“Health care reform makes it possible for the more than 23 million Americans with substance abuse disorders to seek and pay for the care they need. Coupled with mental health parity, the Affordable Care Act rights a long-standing wrong by requiring insurers to cover substance abuse treatment at the same level of benefit as other medical conditions. This welcome change reflects growing awareness that addiction is not a moral failure, but a chronic health condition. Preventing people from receiving treatment for a disease that can have devastating consequences, however, is a moral failure.”

Curbing Opioid Addiction
Andrew Kolodny, M.D.
Chief Medical Officer

“On the day Philip Seymour Hoffman died, over 100 other Americans died of a drug overdose, too. The bulk of these deaths were caused by drugs called opioids, a category that includes prescription painkillers and heroin. According to the Centers for Disease Control, the U.S. is in the midst of a severe epidemic of opioid addiction and overdose deaths—a drug epidemic it calls the worst in United States history. If we recognize that opioid addiction is a disease, then the strategies for controlling this epidemic become clear. We need to prevent people from getting this disease in the first place (mainly by getting doctors and dentists to prescribe painkillers more cautiously), and we need to see that people who already have the disease have access to effective treatment.”

Combating College Binge Drinking
Elizabeth Urquhart
Senior Director, Phoenix House San Diego

“It doesn’t take a lot for a young person to experience a binge situation; it’s five drinks in a sitting for young men and four for young women. Binge drinking leads to increased drunk driving, increased violence, and increased unsafe sexual activity. In 2010, more than three million college students drove while under the influence of alcohol, and more than 150,000 students developed alcohol-related problems. Alcohol is a factor in two out of three student suicides. These statistics show what most parents already know—that alcohol consumption is a significant problem on America’s college campuses. Colleges should be working to prevent drinking on campus—not regarding it as a rite of passage.”

Arguing for Responsible Adderall Prescribing
Jonathan Whitfield, M.D.
Medical Director, Phoenix House Academy Los Angeles

“Thoughtlessly prescribing addictive medications to improve a child’s grades is wrong, and so is perpetuating the idea that ADHD is ‘made up’—a notion that can lead the undiagnosed to self-medicate their ADHD by abusing other drugs. We have to consider each individual case. Following the proper protocol keeps stimulants away from people who don’t have ADHD and helps the people who do.”
Whatever It Takes... It’s Worth It

Mariela’s addiction began with her first use of drugs at age 13. After being entered into a program at the Phoenix House Academy by her family, Mariela became committed to her treatment and education. “I realized I had to change,” she recalls, “not just for myself, but for my family.” Now seven years in recovery, Mariela has completed another milestone: an associate degree in substance abuse counseling. She is now working toward her bachelor’s in social work. “I really want to help other people,” she says.

Sky was seven when his home life turned violent. At age 12, after several tumultuous years of “living in fear,” he saw drugs as a means of escape. Eventually, he dropped out of high school and began frequenting juvenile hall. One of Sky’s pivotal moments came by way of his four-year-old sister. “I came home high...and she looked at me like she didn’t recognize me,” he recalls. So at age 16, Sky entered treatment at the Phoenix House Academy, where he began to experience and embrace the positivity his life had previously lacked. After completing treatment, Sky went back to school, where he found his true calling: acting. Twenty years sober, Sky is now a successful actor and director. “Phoenix House helped me when I needed it most,” he says. “Every day is a new gift.”

Sofia was only in sixth grade when she became a daily drug user. Bouts of depression, eating disorders, and explosive personal relationships ensued until a court order brought her to Phoenix House. There Sofia grappled with, and overcame, the underlying causes of her addiction and the anger she felt toward herself. After excelling in her program, Sofia went on to college and graduated with honors. Six years sober, she has spent time volunteering at Phoenix House and is about to begin a master’s program in psychology so she can help others struggling with addiction. “I know I have a lot of hard work ahead of me,” she says, “but recovery has taught me that I’m capable of anything I put my mind to.”
Orion was consumed with drugs from the time he started using at age 12. After his third arrest, Orion was brought to Phoenix House Academy where he confronted the tendencies and behaviors that first led him to drugs and addiction. Motivated by his family and the desire to repair his relationship with them, Orion was determined to complete the program. Now four years sober, he’s regained his family’s trust and is attending college with the goal of becoming a counselor. “You’re the only one who can change your life,” he says, “but believe me, when you do change your life, it will just keep getting better.”

Anaïs’ drug use started in high school as a means to combat the excessive pressure she felt to do well. “I went to a really prestigious high school where there were a lot of expectations,” she recalls, “and at the time I had no idea that my drug use would end up wreaking havoc on me both physically and mentally.” After being referred to an outpatient program at Phoenix House, Anaïs began to determine her own set of expectations. With the support of her mother and seven-year-old brother, she became motivated to do well in the program for herself and her family. Now seven years in recovery, Anaïs is living out her dream as a filmmaker and artistic director. “Recovery was a long road,” she admits, “but totally worth it. And today I know I’m being the big sister my brother deserves.”

Jerome’s drug use and drug dealing lost him his family, got him sent to prison, and landed him on the street. It wasn’t until Jerome found himself sleeping on the subway that he thought, “There’s got to be more to life than this.” He then entered residential treatment at Phoenix House. Jerome thrived on the program’s “sense of togetherness,” completing treatment, getting a job, and buying a car and a house for the first time. In recovery 22 years, Jerome is now a Certified Alcoholism and Substance Abuse Counselor and deputy director of one of Phoenix House’s short-term residential programs. “It’s all about keeping my goals,” he says, “I am where I am today because I changed from within.”

Brian fell victim to his long family history of addiction when he started using drugs at age 12. After a turbulent adolescence, Brian attempted to escape his addiction by moving away—but it wasn’t long before he fell back into the same destructive pattern. After finding himself homeless, and then arrested, Brian finally entered treatment at Phoenix House. His path to recovery was slow but “the feeling of family and community” gave him a sense of purpose he had never had. Now 17 years sober, Brian devotes his time to his wife, eight children, and his job as managing director of the Phoenix House Career Academy, noting, “treatment can change the whole rest of your life for the better, forever.”
Throughout the country, nearly 140 Phoenix House programs provide a broad array of behavioral health services and receive about 18,500 treatment admissions each year. Here’s where our services can be found.

**California**
- Prevention and Intervention
- Assessment and Referral
- Adolescent Residential Treatment
- Adolescent Outpatient Treatment
- Adult Residential Treatment
- Adult Outpatient Treatment
- Community Residence
- Recovery Programs
- Correctional Programs

**Texas**
- Prevention and Intervention
- Assessment and Referral
- Adolescent Residential Treatment
- Adolescent Outpatient Treatment
- Adult Residential Treatment
- Adult Outpatient Treatment
- Recovery Programs
- Correctional Programs
With the Help of Our Friends

They have been with us from the start, our friends and donors. The growth of Phoenix House was made possible, in large measure, by the generosity of thoughtful men and women, farsighted foundations, and socially engaged corporations. Grateful to them all, we note here some development highlights of the past fiscal year.

The fashion industry has been a stalwart supporter of our work to help people overcome addiction. In November 2012, nearly 500 guests gathered at the Mandarin Oriental in New York City for the Fashion Award Dinner, raising nearly $1 million in support of Phoenix House’s programs. The night’s honorees were Diane von Furstenberg, Founder and Chairman of Diane von Furstenberg; Jim Gold, President of Specialty Retail of The Neiman Marcus Group; and Phoenix House Foundation board member and CEO of Theory, Andrew Rosen. A former Phoenix House client courageously shared her story of addiction and recovery, and actress and comedienne Ali Wentworth livened up the evening. Tiffany & Co.’s Mystery Blue Box auction was a great success, with two lucky guests heading home with diamond necklaces.

Phoenix House California hosted the 10th Annual Triumph for Teens Awards Gala in June 2013 at the Beverly Hills Hotel, welcoming over 270 guests and raising nearly half a million dollars to benefit Phoenix House’s programs. With lead corporate support provided by The Allergan Foundation, the event honored Leigh Steinberg of Steinberg Sports & Entertainment and David E. I. Pyott, Chairman, President, and CEO of Allergan, Inc. Actor David Hasselhoff hosted the evening’s program, which featured a special musical performance by the Montebello High School Freshman Choir and an inspiring video about the life-changing impact of Phoenix House programs on teens in treatment.

Allergan founder Gavin S. Herbert, NFL Hall of Fame Inductee and Heisman Trophy winner Earl Campbell, and actress/singer Lauren Mayhew presented the awards to the honorees.

In Summer 2013, Phoenix House celebrated its 45th anniversary at the Southampton home of Margie and Michael Loeb. Pete Peterson and Joan Ganz Cooney served as chairs of the event, which was emceed by Good Day New York news anchor Rosanna Scotto. HBO, Bank of America, Lacoste, and U.S. Trust generously underwrote the evening.
Nearly 300 guests gathered in June 2013 to honor United States Senator Sheldon Whitehouse for his commitment to the people of Rhode Island and to Phoenix House.

Proceeds from Phoenix House New England’s 2013 Public Service Award Luncheon benefit programs in the five New England states served by Phoenix House. Guests included United States Senator Jack Reed, Rhode Island Congressman David Cicilline, Rhode Island State Treasurer Gina Raimondo, and Attorney General Peter Kilmartin.

Phoenix House Texas held its annual Triumph for Teens Luncheon in May 2013, honoring Judge John C. Creuzot, a nationally recognized leader in criminal justice reform, and featuring author Julie Hersh whose book Struck by Living, From Depression to Hope has contributed to the ongoing national conversation on mental health. The luncheon raised awareness about Phoenix House and its important youth programming.

With the support of donors such as The Ahmanson Foundation, Phoenix House California launched a $2.5 million multi-year “Going Green: Environmental Efficiency Upgrades” initiative for Phoenix House Academy in Los Angeles in 2013. This groundbreaking project includes the installation of a solar energy system, smart lighting, and water-saving measures among many other enhancements that will cut costs and improve the facility for clients and staff. The Going Green initiative teaches the teens at Phoenix House Academy in Los Angeles the valuable lessons of conservation and environmental stewardship.

Phoenix House Dorchester Center, a residential program providing substance abuse treatment to women with young children, received a grant of $25,000 from the Jessie B. Cox Charitable Lead Trust - Cox Family Fund at The Boston Foundation, one of the oldest and largest community foundations in the nation. The grant provided valuable operating support, as well as funds to hire an aftercare specialist who follows up with clients following program completion, ensuring that they receive the support they need in their continued sobriety.

With generous support from the Turn 2 Foundation, the Derek Jeter Center at Phoenix House Florida has become the premier care provider for youth with substance abuse problems in Hillsborough County. Clients learn positive lifestyles and recover from substance abuse, while developing new life skills and increasing their confidence.

The Mid-Atlantic community gathered for an inspiring celebration in September 2012 to commemorate the 50th Anniversary of Phoenix House Mid-Atlantic. More than 350 people were in attendance, raising over $600,000 for programs, services, capital improvements, and facility expansion. Co-chairs included Terry Holmes and Mid-Atlantic board member Suzie Buck who were supported by a gala committee of twenty-five dedicated individuals who ensured that the event was a success and enjoyed by all.

In March 2013, Phoenix House Florida held the first annual Phoenix House Golf Benefit at Cypress Run Golf Club in Tarpon Springs, raising more than $35,000 in support of Phoenix House Florida’s treatment programs. Eighteen foursomes—each joined by a professional athlete representing major league baseball, football, or basketball—faced the challenging course. Even former LPGA Champion Jan Stephenson joined the fun.

The silent auction offered vacations in luxury locales, and Citra alum and current Phoenix House staff member Davieoy Hopson reminded everyone of the real purpose of the event.
By The Numbers

Accidental deaths from drug overdoses: 40,000 each year.

Americans using illicit drugs:

Americans consume:
- 80% of the world’s opioid supply
- 99% of the world’s hydrocodone

Increase in opioid overdose deaths over the past decade:
- 400% in women
- 265% in men
High school seniors who use marijuana daily or near daily

1 in 15

8.95% of people ages 12 and older

9.82% of teens 12 to 17

18.1% of the unemployed

23.1 million Americans need substance abuse treatment

only 10.8% get treatment

1 million teens need substance abuse treatment

only 11.6% get treatment
Since 1967, we have been committed to protecting and supporting individuals, families, and communities affected by substance and dependency. To fulfill this commitment, Phoenix House maintains an enduring culture of innovation and growth. We are dedicated to constantly enriching and expanding our programming in response to new opportunities and demands in our field.

Phoenix House Guardian Society

Our Guardian Society partners have given more than $1 million during their lifetimes. They have made it possible for us to continue with our mission of protecting the most vulnerable members of our communities by keeping them safe from drugs and helping them achieve and sustain recovery. The support provided by these members of the Phoenix House Guardian Society has a long-lasting impact on thousands of people in recovery. Phoenix House is eternally grateful for their generosity.

**In-Kind Support**

We are grateful for the many generous individuals and corporations who have provided Phoenix House with in-kind donations. From the beginning, Phoenix House has relied on in-kind gifts such as electronic equipment, computer software, home appliances, legal services, clothing, and food. These gifts keep our facilities running, and allow us to provide our clients with the high-quality, comprehensive care they so desperately need to stay on the road to recovery and rebuild their lives.
In Support

Phoenix House is largely dependent on government funding to provide for society’s most vulnerable. While this support covers many basic operational costs, we also look to foundation grants, corporate support, and contributions from friends to underwrite the many initiatives that enable us to grow and to maintain our high standards of quality. Thank you to all our friends who supported Phoenix House in the fiscal year July 1, 2012–June 30, 2013.

GIFTS OF $100,000 OR MORE
The Ahmanson Foundation
Bloomberg Philanthropies
Renee & Hill Feinberg
Beyoncé G. Knowles
LaEsther T. Mertz Charitable Trust
Joan Ganz Cooney & Peter G. Peterson
The Rose Hills Foundation
The David Tepper Charitable Foundation
Turn 2 Foundation

GIFTS OF $50,000 OR MORE
The Allergan Foundation
John W. Carson Foundation
Cedar Hill Foundation – Clare Potter
Diane von Furstenberg Studio, LLC
The Flom Family Foundation
Sandra S. Pershing
Gary Troy Foundation
Anne Marie & W. Christopher White

GIFTS OF $25,000 OR MORE
Roger Altman & Jurate Kazickas
Anonymous
Francis P. Barron
BC International Group Inc.
The Bloomington’s Fund of the Macy’s Foundation
Helen Bolsky Estate
BRAC Associates
Suzie & Bill Buck
Camuto Group
Lynn A. Carter
Chanel, Inc.
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Harlan & Kathy Crow & Family
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The Marc Haas Foundation
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Hoblitzelle Foundation
Home Box Office, Inc. – Richard Plepler
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Steve & Linda Ivy
Alexis & Thomas Jasper
The Jones Group
Bicky & George A. Kellner
Carl B. & Florence E. King Foundation
Lawrence Lederman & Kitty Hawk
Darla & Laurence C. Leeds, Jr.
Mrs. Mortimer Levitt
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Kenneth Marlin & Jacqueline Baranath
Donald & Catherine Marron
Diane Disney Miller
Carole & Edward D. Miller
Monadnock United Way
The Neiman Marcus Group
Timothy J. Noonan – Lockton Insurance Brokers, LLC
T. Boone Pickens Scholarship
Endowment Fund at the Southwestern Medical Foundation
Price Family Charitable Fund
Anthony & Jeanne Fritzker Family Foundation
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The Shubert Organization, Inc.
SMCP USA, Inc.
Rita & Burton M. Tansky
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Theory – Andrew Rosen
Tory Burch LLC
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Daniel Matthew Voorhees
Wachtell, Lipton, Rosen & Katz
Maureen White & Steven Rattner
Anita & Byron Wien
Barbara A. Yastine
Selim Zilkha & Mary Hayley

GIFTS OF $15,000 OR MORE
Alice + Olivia
Artists & Writers Game – Leif Hope
ATH
Freyre & Richard Block
Rose Marie Bravo & William Jackey
Burberry
Carolina Herrera
Elie Tahari
Peter W. Emmerson
Giorgio Armani Corporation
Granite United Way
High Fashion Group
Al G. Hill
Nancy B. Hoving
Hudson Jeans
Lord & Taylor/Hudson’s Bay Company
Jimmy Choo
Neil Kadiska
Macy’s & Bloomingdale’s
Robert B. Menschel
NYSE Euronext Foundation
Peter J. Solomon Company
Retail Opportunity Investments Corp.
Saks Fifth Avenue
sbe Entertainment Group
Schwartz & Benjamin
Shopbop.com
Tiffany & Co.
Torchys Tacos
The Washington Post Company
Plain’s Capital Bank – Lee Ann & Alan White

GIFTS OF $10,000 OR MORE
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Adrianna Papell Group
AEG
American Legacy Foundation
The Argyro Family Foundation
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Louis Vuitton
Marvin Traub Associates
Max Mara USA Inc.
Maria & Douglas Keige
James L. Melcher
Michael Kors LLC
Spinos Milonas
News Corporation Foundation
Pacific Life Foundation
Plain’s Capital Bank

GIFTS OF $5,000 OR MORE
A+E Networks
American Express Company
Barbara & David Andrukonis
Tim Armour
Truman & Anita Arnold Foundation
The Bandai Foundation
Bank of America Rhode Island
Francesca & Christopher Beale
Jules Bernstein
Billy Buck & Company, LLC
Brioni USA
Brooke Alexander Editions, Inc.
Jeanne Broyhill & Joe Ventrone
Castanea Partners, Inc
Citizens Bank
Patrick A. Correnty
Creative Artists Agency
Dallas Stars Foundation
Michael Deljani
The Dominion Guild, Inc.
Michael Dwyer
EC Foundation
Alan & Joanne Eland
Ermenegildo Zegna
Dan Fireman
Rose & John Franco
Samuel H. French III & Katherine Weaver French Fund & Maurice J. Masserini Charitable Trust
Lori & Eric Friedman
Fullbright & Jaworski L.L.P
Gensler
Gibson, Dunn & Crutcher LLP
Josephine Herbert Gleis Foundation
Golden State Foods Foundation
Keith & Barbara Gollust
Stephen & Myrna Greenberg

A. Mack & Jean Pogue – Pogue Foundation
Valeria Rico
Marcia Riklis
E. John Rosenwald
Jeff Ross & Missy Hargraves
Daniel H. Rothenberg
Dorit & Glenn Rotner
Douglas E. Schoen
Skadden, Arps, Slate, Meagher & Flom LLP
Diane & Brad Smith
Michael Sonnenfeldt
Grant A. Tinker
Tresalla Capital
Myron E. Ullman
Virginia Hospital Center
Chris Weitz

17
GIFTS OF

$1,000 OR MORE

10Eleven
Pouria Abbassi, P.E.
Lynn Abraham
L.J. Abrams & Katie McGrath
Diane & Jack E. Addams

Stephen C. Adler & Anne H. Adler
Charitable Foundation
Faryan Afifi
Javad Ahmadian
Roger E. Ailes
Alexandria Pest Services, Inc.
Donna & Jim Alpig
America's Charities
Jeri & John Amerman
Robert M. Amey
Amica Insurance
Dena & Louis Andre
Anonymous (3)
Kevin R. Appel
Aquatopia Group
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